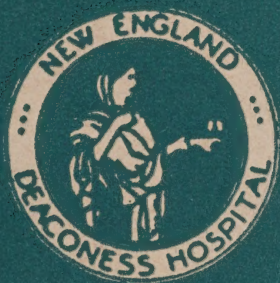


NEW ENGLAND
DEACONESS HOSPITAL



ANNUAL REPORT *for* 1943

NEW ENGLAND
DEACONESS HOSPITAL

ANNUAL REPORT
1943



DEACONESS GENERAL

PALMER MEMORIAL

GEORGE F. BAKER CLINIC

DEACONESS ROAD

BOSTON, MASSACHUSETTS

NEW ENGLAND DEACONESS HOSPITAL

HONOR ROLL

*commemorating the patriotism of our
Doctors, Nurses and Employees
serving in the Armed Forces of our Country*

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Hollis L. Albright, M.D.	Shirley French, R.N.	Walter Nickerson
Priscilla G. Archibald, R.N.	John L. Fromer, M.D.	Everett Nix
Theodore L. Badger, M.D.	Harrison D. Goehring,	William Nolan
Henry K. U. Beecher, M.D.	M.D.	John W. Norcross, M.D.
Lawrence C. Begin	Gertrude Goldberg	Rita Palmer, R.N.
Reeve H. Betts, M.D.	A. Faye Goodwin, R.N.	Langdon Parsons, M.D.
Ethel Blaisdell, R.N.	Helen Gil, R.N.	Hazel Pederson, R.N.
Elizabeth Blakeley, R.N.	Ward I. Gregg, M.D.	Carey M. Peters, M.D.
Esther Borden, R.N.	Doris Hackett, R.N.	Lewis Peterson
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Mary Butler, R.N.	Claire Hartwell, R.N.	Marguerite Reynolds, R.N.
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	Gertrude McNally, R.N.	

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1944

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19 Chestnut Street, Cambridge, Mass.

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360 Huntington Avenue, Boston, Mass.

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Boston Safe Deposit & Trust Co., Boston, Mass.

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81 Garden Road, Wellesley, Mass.

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† Ex-officio.

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LOUIS A. COX
E. MERRILL DARLING

* In Military Service.

† Deceased.

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 ROY A. YOUNG
 MRS. WILLIAM LEROY YOUNG

† Deceased.

REPORT OF THE TREASURER

BALANCE SHEET, DECEMBER 31, 1943

ASSETS

Current Assets:

Cash.....	\$ 169,719.92	
Less cash reserved for restricted purposes.....	<u>69,516.32</u>	\$ 100,203.60
Accounts receivable.....	\$ 53,396.28	
Less provision for uncollectible accounts.....	<u>21,601.79</u>	31,794.49
Inventories of supplies.....		<u>61,817.67</u>
Total current Assets.....		\$ 193,815.76
Cash reserved for restricted purposes.....		\$ 69,516.32

Investments:

General:

Securities and savings bank deposits (market value \$590,000).....	\$584,879.29	
Cash awaiting investment.....	<u>22,040.27</u>	\$ 606,919.56

Special:

Fannie N. Elliott Fund:

Securities and savings bank deposits (market value \$25,800).....	25,235.13	
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F. B. and G. A. Webster Annuity Fund:

Securities and savings bank deposits (market value \$8,800).....	8,840.90	
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Fund for study and care of diabetes:

Securities and cash uninvested.....	16,563.10	
-------------------------------------	-----------	--

Savings bank deposits:

Alice Wheeler Fund.....	\$ 8,553.19	
Smith-Hamilton Fund.....	42,600.00	
Amy W. Pinkham Fund.....	20,000.00	
Annuity reserve.....	<u>16,200.00</u>	87,353.19
		<u>744,911.88</u>

Real estate and equipment:

Land and buildings.....	\$2,130,188.15	
Equipment and furnishings.....	194,102.70	
Radium.....	<u>134,694.33</u>	2,458,985.18

Insurance prepaid.....		<u>3,640.84</u>
		<u>\$3,470,869.98</u>

REPORT OF THE TREASURER

BALANCE SHEET, DECEMBER 31, 1943

LIABILITIES AND FUNDS

Current liabilities:	
Accounts payable.....	\$ 45,393.68
Taxes withheld from salaries and wages for quarter ended December 31, 1943.....	3,658.58
Accrued expenses.....	6,173.64
Mortgage payments due in 1944.....	50,302.97
Total current liabilities.....	<u>\$ 105,528.87</u>
Mortgage payable (not including \$50,302.97 shown under current liabilities above).....	548,156.98
Restricted income.....	77,810.81
Endowment funds less unapportioned loss on sale of general investments (\$864.14).....	711,479.65
Amy W. Pinkham Fund.....	20,000.00
Training School funds.....	2,780.31
Annuity reserve.....	16,200.00
Building and equipment funds.....	1,671,501.07
Radium Fund.....	137,962.94
Reserve for improvements and replacements delayed by war priorities..	29,222.29
General Fund.....	<u>150,227.06</u>

\$3,470,869.98

INCOME STATEMENT

YEAR ENDING DECEMBER 31, 1943

Hospital Net Income.....		\$ 966,949.66
Supplementary Income:		
Endowment Income less Annuities paid, excluding income from Martha A. Sargent Fund appropri- ated for reduction of mortgage payable.....	\$ 18,712.13	
Income from Emma K. Ames Estate during period of administration.....	6,000.00	
Donations.....	21,940.67	
Guarantee Fund.....	175.00	
Total Supplementary Income.....		46,827.80
Total Hospital and Supplementary Income.....		\$1,013,777.46
Received from Community Fund.....		45,730.63
Total Income.....		\$1,059,508.09
Hospital Expense:		
Administrative and General.....	\$ 73,508.12	
Household and Property.....	505,189.25	
General Professional Care.....	230,366.04	
Special Professional Care.....	149,756.49	
Out-Patient Department.....	6,386.90	
Interest.....	27,936.37	
Pensions.....	480.00	
Provision for Replacements and Equipment delayed by War Priorities.....	35,351.40	
Emergency War Expense.....	1,797.49	
Amortization of loss on sale of Securities.....	21,000.00	
Total Expense.....		\$1,051,772.06
Surplus for the Year.....		\$ 7,736.03

ANALYSIS OF GENERAL FUND ACCOUNT

Balance January 1, 1943.....	\$ 116,166.16
Add:	
Income from Martha A. Sargent Fund appropriated for reduction of mortgage payable.....	33,000.00
Unrestricted legacies.....	36,046.31
Adjustment of annuity reserve.....	5,000.00
Received from United States Government toward Blood bank.....	380.16
Surplus for the year as above.....	7,736.03
	\$ 198,328.66
Deduct:	
Transfers to building fund representing payments on mortgage.....	48,101.60
Balance December 31, 1943.....	\$ 150,227.06

FRANCIS W. CAPPER,
Treasurer.

AUDITOR'S CERTIFICATE

NEW ENGLAND DEACONESS HOSPITAL,
Boston, Massachusetts.

I have examined the balance sheet of New England Deaconess Hospital as at December 31, 1943, the income statement and the analysis of general fund account for the year then ended, have reviewed the system of internal control and the accounting procedures of the hospital and, without making a detailed audit of the transactions, have examined or tested accounting records of the hospital and other supporting evidence, by methods and to the extent deemed appropriate.

It is not the practice of the hospital to make provision for depreciation on buildings and equipment.

In my opinion, the accompanying balance sheet and related income statement and the analysis of general fund account present fairly the position of New England Deaconess Hospital as at December 31, 1943, and the results of its operations for the fiscal year, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

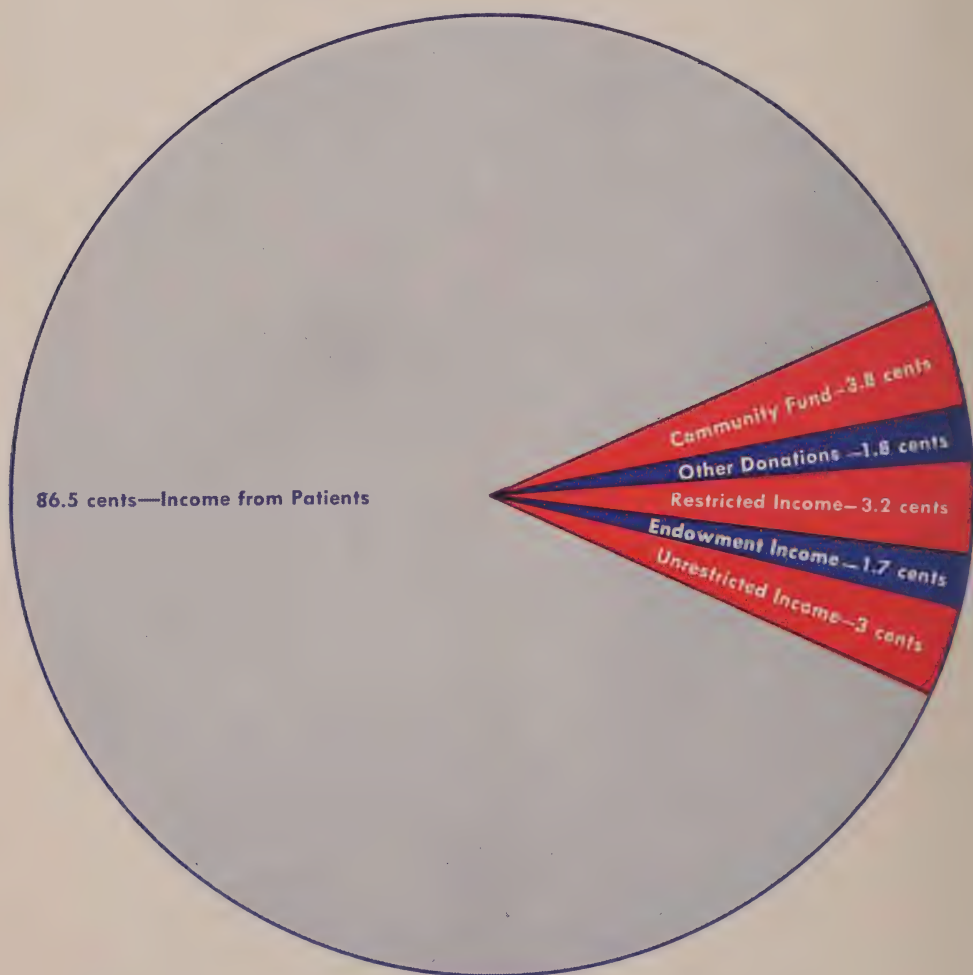
W. WEBSTER McCANN
Certified Public Accountant

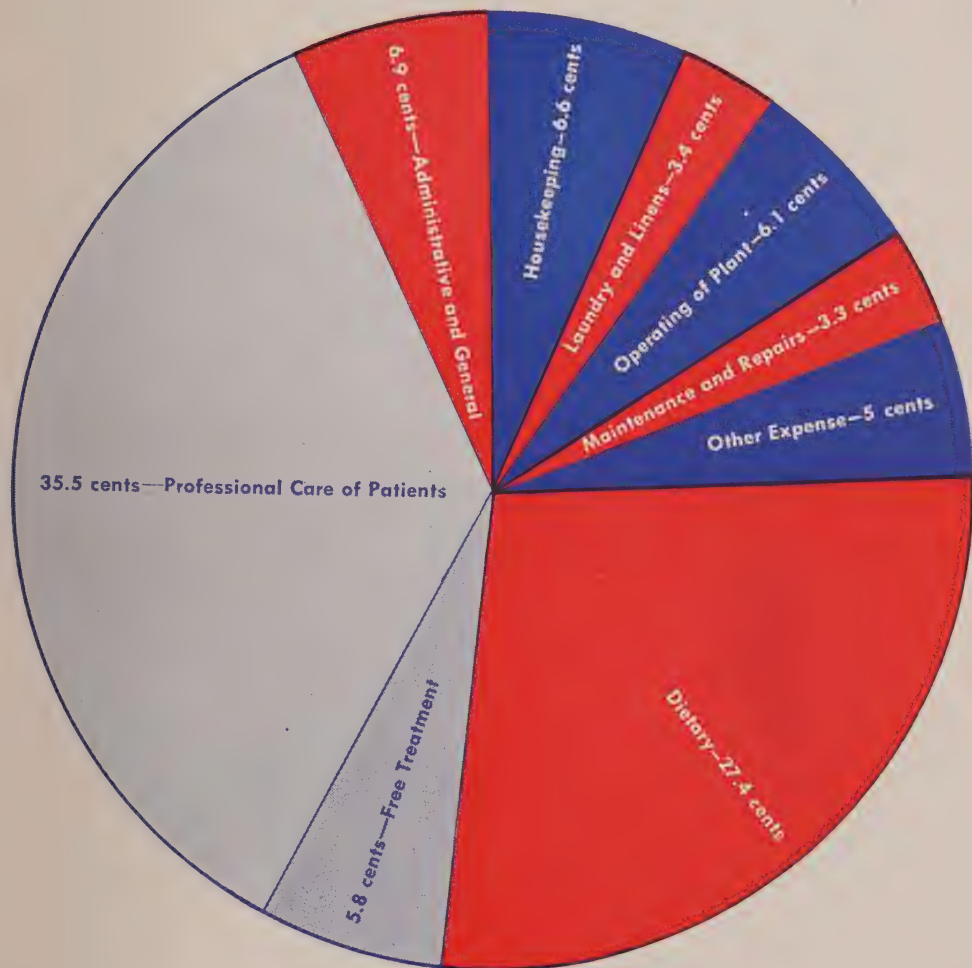
BOSTON, MASSACHUSETTS
January 22, 1944



The Solution Room

DISTRIBUTION OF THE INCOME DOLLAR
1943



DISTRIBUTION OF THE EXPENSE DOLLAR
1943

ENDOWMENT FUNDS

DECEMBER 31, 1943

INCOME TO BE USED FOR FREE BEDS

<i>Name</i>	<i>Date</i>	<i>Amount</i>
Mary V. Ackley Free Bed Fund.....	1936	\$ 3,000.00
Adelaide Bunnell Allen Fund.....	1942	1,000.00
Julia A. Babcock Free Bed Fund.....	1929	200.00
George William Boyd Free Bed Fund.....	1909	5,000.00
Abbie K. Chandler Free Bed Fund.....	1913	1,000.00
John Howard Charlton Fund.....	1942	1,000.00
Mr. and Mrs. Costello C. Converse Free Bed Fund.....	1927	50,000.00
Fannie F. Eager Free Bed Fund.....	1908	5,000.00
George R. Eager Free Bed Fund.....	1921	5,000.00
Mr. and Mrs. William R. Elliott Free Bed Fund.....	1938	25,235.13
Free Bed for Eye Patients.....	1931	6,684.00
Edith W. Gallagher Fund.....	1933	10,000.00
Ferdinand C. Gammons Fund.....	1934	68,575.91
Nathan R. George Free Bed Fund.....	1943	29,184.78
Annie W. Gooding Free Bed Fund.....	1925	1,200.00
Lucy J. Haigh Free Bed Fund.....	1926	5,000.00
John W. Hamilton Free Bed Fund.....	1938	500.00
Mary Adeline Tobey Hastings Fund (Special Designation)....	1931	24,934.44
Elijah B. and Josephine M. Hine Room.....	1904	3,900.00
Abbie Hills Holbrook Bed.....	1935	10,000.00
Ida Sinclair Holt Fund.....	1927	25,000.00
Dr. Joshua C. Hubbard Free Bed Fund.....	1917	5,000.00
S. Elizabeth Huntington Free Bed Fund.....	1926	5,000.00
Soloman M. Hyams Beds.....	1929	10,000.00
Linda May Jackson Free Bed Fund.....	1931	600.00
Daniel Fiske Jones Fund.....	1938	5,000.00
Deborah M. Josselyn Free Bed Fund.....	1917	346.40
Nellie Louise Kidder Free Bed Fund.....	1930	745.24
Kingsbury Fund for Aliens.....	1911	678.05
Aimee Lamb Free Bed Fund.....	1931	5,000.00
Effie E. Lord Free Bed Fund.....	1941	1,000.00
Mary L. McIntyre Fund.....	1942	1,000.00
Flora E. MacGlaulin Free Bed Fund.....	1933	5,000.00
George H. Maxwell Fund.....	1927	10,000.00
Sarah K. Morse Fund.....	1928	1,758.00
Nellie S. Moulton Free Bed Fund.....	1931	300.00
New England Deaconess Alumnae Association Free Bed Fund.....	1931	10,200.00
New Hampshire Conference Free Bed Fund.....	1916	1,019.36
John A. Ordway Fund.....	1942	5,000.00
Albert N. Parlin Free Bed Fund.....	1930	25,000.00
Albert N. Parlin Free Bed Fund.....	1935	25,000.00
Abbie S. Peasley Free Service Fund.....	1917	475.00
Mary E. Pickering Free Bed Fund.....	1926	500.00
Anna M. Pickford Memorial Free Bed Fund.....	1927	25,000.00
Anonymous.....	1941	15,000.00
Georgia M. Whidden Porter Free Bed Fund.....	1938	20,696.84
Howard M. Ray Memorial Fund.....	1937	300.00
Mrs. Hanna R. Richards Memorial Fund.....	1923	1,000.00
Louise O. Twombly Fund.....	1937	100.00
Emma A. Ward Fund.....	1941	1,896.23
Catherine E. Watson Free Bed Fund.....	1923	5,000.00
William F. Willmann Fund.....	1934	4,887.33
Annie W. Woolson Free Bed Fund.....	1920	5,000.00

INCOME TO BE USED FOR GENERAL PURPOSES

<i>Name</i>	<i>Date</i>	<i>Amount</i>
Ada S. Blair Fund	1926	\$ 4,750.00
John and Harriet Champfrey Fund	1923	3,063.36
Philip Chase Fund	1938	50.00
Clark Fund	1900	2,910.00
Chester C. Corbin Fund	1917	100,000.00
Clara L. Crawford Fund	1925	5,000.00
Francis J. Douglas Fund	1926	500.00
Roswell L. Douglass Fund	1922	2,500.00
Mary George Fund	1915	1,000.00
Sarah R. Griffin Fund	1918	7,000.00
Francis W. Hale Fund	1935	1,000.00
Charles W. Haworth Fund	1936	300.00
Margaret E. Johnston Fund	1926	2,500.00
Willard Taylor Perrin and Lucy E. Perrin Memorial Fund	1939	13,010.97
Chaplain and Mrs. Charles A. Plumer Fund	1922	200.00
Herman and Emma Richter Fund	1929	2,301.46
Elizabeth Clarke Rogers Fund	1928	5,000.00
Georgianna B. Sargeant Fund	1935	2,000.00
Smith-Hamilton Fund	1936	42,600.00
Ella Gertrude Spalding Fund	1934	2,114.87
Sarah S. Swift Fund	1929	2,275.70
Alice Wheeler Fund	1939	8,553.19

INCOME TO BE USED FOR SPECIAL PURPOSES

Jan G. A. Carter Orthopedic Fund	1928	\$ 1,000.00
Mary E. Holt Room Fund (Furnishings)	1911	1,000.00
Sylvester Kimball Fund (Furnishings)	1923	500.00
Gallah Levi Fund (Furnishings)	1914	1,000.00
Mary DeShon Lowell Fund	1928	456.63
Fannie Kimball Morse and May Conant Morse Fund	1923	1,000.00
Walter S. North Fund for Study and Care of Diabetes	1941	1,000.00
William L. Shearer Fund	1932	10,000.00
F. B. and G. A. Webster Fund	1923	8,840.90

In Memoriam

MRS. WILLIAM L. SNOW

APRIL 15, 1944



Preparing the ground for the Victory Gardens, May 5, 1944

REPORT OF THE ADMINISTRATOR TO THE ANNUAL MEETING

We have just finished the most difficult year hospitals have faced in a generation. I hardly need describe to you the difficulties, the aggravations, and the stupidities that have so often interfered in the getting of the simplest routine supplies — and to get anything unusual has been next to impossible. Figures indicate that it takes one third more time to do business today than it did two years ago.

In addition to the difficulty of getting materials, we have faced a diminishing number of personnel of all kinds — doctors, nurses, technicians, as well as labor for all the departments of the Hospital. Wages have gone up, on the whole, approximately 8 per cent, but in some cases they have skyrocketed without reason. It has simply been a question of getting the job done and paying whatever was necessary.

The shortage of doctors means that those remaining have had to work a great deal harder, doing over again work which they did as internes, as well as their regular work; that the nurses who have stayed with the Hospital have given many hours overtime; and that all departments have been called upon to share a much heavier load than ordinarily. We have about ninety people in our organization who have been with us ten years or more. Upon these has fallen the task of taking up the slack when less experienced help has failed.

We could prolong this indefinitely, but I think you are all familiar with similar conditions in your own professions and lines of business, and understand the strain of administration in these times. We realize that these are war times and we intend to do our full share, in spite of our belief that things could be made a great deal simpler.

In face of it all, however, I think we can say, as Dr. Lahey said a year ago, that, while patients have not had the niceties and have had to accept delays, no patient has failed to receive the essential care which he has needed. Patients have shown unusual understanding and coöperation. I have many letters expressing appreciation and wonder at the care they have received, with our help shortage.

CENSUS

The census of the Hospital for 1943 has differed but little from that of 1942 as far as the number of patient days treatment is concerned. The patient days are slightly less and the length of stay is likewise less, which at first glance might seem to make for a lighter year; but this is not the case. For example, in the Deaconess building,



THE BLOOD BANK

300 more patients were admitted in 1943 than in 1942. That is nearly a month's extra work for the Admitting Office; and, for certain phases of the nursing work, the laundry, the housekeeping, and the laboratories, while not a full month's work, it has made a sizable addition to the load. These additional patients required almost 1,000 extra telephone calls for admission alone, 300 extra bills and transactions at the Cashier's Office, 300 more rooms washed and made ready, 300 extra beds sterilized and made up with fresh linen, more visitors to be handled, more flowers, and many other attentions.

FINANCES

Finances have been good. We have paid \$78,000 in principal and interest on account of our mortgage this year. We have received \$36,000 in legacies and \$6,000 in income on a legacy of between \$250,000 and \$300,000 which will be paid this year.

Hospital costs have gone up. Our per-day cost is over \$7.50 per patient, although the majority of our patients pay less than that; and nearly \$63,000 was given in care to patients who paid nothing. And let us not forget that, in these cases, the doctors also gave their service free. Hospital rates have *increased* 300 per cent since the turn of the century, but the length of stay is approximately one-third of what it was, so that the over-all costs remain today no higher than they were forty years ago. And, in 1943, the patient had a far greater chance of recovery, was able to return home in two-thirds less time, and enjoyed comfort and personalized care beyond anything imagined when the twentieth century was young. This means less pain suffered and a tremendous gain to society in man power hours.

ACCOMPLISHMENTS

The most important thing we have done this year, in the way of physical improvement, has been the completing of the elevator and tunnel to the Hospital laundry, at a cost of approximately \$25,000. This has taken the load off the operating room elevator and eliminated the dangers of the slippery ramp which we formerly had to use. We have also put Johns Manville Permacoustics on all the ceilings of Palmer and Deaconess corridors, as well as diet kitchens, utility rooms, nurses' stations, et cetera. In the Deaconess building, we lowered the ceilings about 2 feet before putting the new ceilings up. Both these operations caused a great deal of confusion and noise, but we forget them now in the quiet and convenience.

We have done many other things by way of putting our house, both inside and out, in the best condition possible. Many materials, however, were unobtainable on account of priorities, but we have set up cash reserves against these future needs.

VOLUNTEERS

Wonderful help has come to us in this emergency through our Volunteer Service Program. Twelve hundred and fifty-one individuals have aided us as volunteers during the year just past. They have given 37,647 hours of valuable service to the Hospital. That is a total of 4,700 eight-hour days and is equal to 13 years of one person's steady service. Without these volunteers, who have worked on the wards, as messengers, and at untold tasks, and the faithful women of the Friends of the Deaconess, who have made thousands of bandages for us, I do not know what we would have done.

SOCIAL SERVICE

The work of the Social Service Department could very well occupy the entire time of this report. Here is one of the chief places where any hospital functions as a Christian institution. In the care with which unfortunate patients who are not able to pay their full hospital bills, or who, perhaps, cannot pay anything, are handled, one finds the real heart of an institution. We have two unusual women in this Department — women who know that it is well that people pay what they can afford, but who also know how essential it is not to destroy the normal pride of those who do not seek charity but who must be helped over a bad spot and restored to confidence. I cannot commend this Department too highly, and I know how helpful it is to our doctors who use it. Incidentally, the Department brings in approximately \$25,000 annually from cities and towns on the bills of welfare patients.

AWARDS AND HONORS

Two members of our Staff have been unusually honored this year. I quote from the *Journal of the American Medical Association*:

"The Distinguished Service Medal and Award of the American Medical Association for 1943 were conferred on Dr. Elliott Proctor Joslin, world famous as a contributor to our knowledge of diabetes and as an educator in that field.

"Dr. Joslin was born in Oxford, Massachusetts. Following the receipt of the B.A. degree from Yale in 1890 and the Ph.B. from the Sheffield Scientific School in 1891, he was graduated as a doctor of medicine by Harvard in 1895. In 1914 he received the honorary M.A. from Yale and in 1940 the honorary D.Sc. from Harvard.

"In 1895 he began the practice of medicine in Boston, at the same time serving as an educator in Harvard Medical School. He has been at the same time consulting physician of the City Hospital and medical director of the George F. Baker Clinic in the New England Deaconess Hospital. During World War I, he entered as a major in the medical corps in 1918 and was promoted shortly to lieutenant colonel.

"He is a member of the Association of American Physicians, the American Academy of Arts and Sciences, the American Physiological Society and other scientific organizations. He was chairman of the Section on Practice of Medicine of the American Medical Association in 1924-25 and president of the Interstate Postgraduate Medical Association in 1936. He is honorary president of the American Diabetes Association.

"Various important lectures such as the Stephen Walter Ranson Lecture of Northwestern University School of Medicine in 1937, the Harvey Society Lecture in Boston in 1930, and the two Malthus lectures and a clinic in Oslo in 1938 mark his career. From time to time he has traveled throughout the nation extending education about diabetes to the medical profession and to the public.

"On patients who have survived diabetes for various periods of time he confers bronze, silver or gold medals, recently having conferred such a medal on a woman who had diabetes for more than fifty years.

"In 1932 Dr. Joslin received the Kober Medal of the Association of American Physicians. As a part of his contribution to education in his field, he published in 1916 the first edition of 'The Treatment of Diabetes Mellitus,' now in its seventh edition; also 'A Diabetic Manual' in 1918, which is now in its seventh edition. His publications include more than one hundred smaller contributions to medical literature in his field."

Dr. Lahey, as most of you know, is Chairman of the highly important National Service of Procurement and Assignment of physicians and surgeons for military service. This work keeps Dr. Lahey in Washington several days each week, has sent him on a trip to inspect Pacific Coast hospitals, and now soon will send him on a much more extensive mission.

In addition to this position, he is Chairman of the Medical Consulting Board to the U. S. Navy and also a member of the five-man commission recently appointed to revise the Army and Navy physical standards for military service.

MISS HAGEN

With the end of the year 1943, we lost, through her retirement, Miss Hagen, who has given 42 years to the Deaconess Association and the New England Deaconess Hospital. While Miss Hagen is not a trained nurse or a formally trained administrator, she is a grand person, with personality and judgment and a great liking for people which has made her of inestimable help in the Hospital. We shall all miss her greatly.

I want to express my sincere appreciation to all who have coöperated so generously this past year. Without this coöperation of Trustees and Staff and all heads of departments in the Administration Staff, it would have been impossible to carry on.

STATISTICS

YEAR ENDED DECEMBER 31, 1943

Patients in house, January 1, 1943.....	263	Average stay of ward patients.....	13.5
Patients admitted, 1943...	7,781	Operations.....	5,662
Medical.....	2,668	Average operations per month.....	472
Surgical.....	5,113	X-Rays:	
Private.....	1,670	Diagnostic.....	7,712
Semi-private.....	1,512	Therapy treatments.....	4,777
Wards.....	4,599	Laboratories:	
Patients discharged, 1943..	7,765	Autopsies.....	108
Deaths.....	201	Bacteriological examinations.....	2,259
Hospital mortality.....	2.59%	Electrocardiograms.....	1,245
Autopsy percentage.....	53.7%	Surgical examinations...	2,936
Medical legal.....	2	Metabolisms.....	1,201
Patients in house, December 31, 1943.....	279	Chemical examinations..	144,891
Medical.....	108	Other special services:	
Surgical.....	171	Dental treatments.....	2,381
Total number of days service.....	103,725	Consultations.....	3,071
Medical days service.....	37,632	Foot Room service.....	6,412
Surgical days service.....	66,093	Solutions.....	21,761
Private room days service	21,864		
Semi-private days service	19,164		
Ward days service.....	62,697		
Full paying.....	52,466		
Part free.....	49,793		
Full free.....	1,466		
Average daily census.....	284.2		
Largest number treated in one day.....	310		
Smallest number treated in one day.....	226		
Average days stay in hospital.....	13.4		
Average stay of private room patients.....	12.9		

Out-Door Service, 1943

New patients.....	2,372
Old patients.....	3,856
Total visits.....	6,228
Services rendered:	
Examinations.....	2,061
X-Rays.....	1,184
Deep therapy.....	2,406
Radium.....	97
Laboratory.....	110
Minor operations.....	370
	6,228

WARREN F. COOK,
Administrator.

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1944

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HOLDERS OF FELLOWSHIPS UNDER THE ELLIOTT P. JOSLIN
FELLOWSHIP IN DIABETES

PAUL SHERIDAN, M.D.

JEAN MURRAY, M.D.

* In Military Service.

REPORT OF THE SURGEON IN CHIEF

Owing to the wartime demands on everyone's time, it is impossible this year to present any extensive report on the activities of the Hospital.

I can only say that never has the hospital been conducted under greater difficulties. With physicians and nurses constantly leaving to join the services, the difficulties of obtaining supplies and the increasing number of patients, the situation is trying for everyone. On the other hand, both the professional and nonprofessional personnel realize the urgency of the situation, and they have been extremely cooperative.

The members of the staff are very conscious of their three outstanding responsibilities in these times: (1) to permit as many as possible of the professional staff to join the services, (2) to maintain the same high standard of service in the hospital which has prevailed in the past, and (3) to maintain the activities and reputation of the hospital with the people of New England so that when those members in the service return there will be staff opportunities for them.

FRANK H. LAHEY,
Surgeon in Chief.



Coöperative endeavor in the Children's Diabetic Ward

REPORT OF THE LABORATORIES

Three chief developments in the laboratory this year have been the development of the course of training in Pathology for Naval Medical Officers, the expansion of the Blood Bank, and the taking over of much of the work of internes and residents by the intravenous nurses.

The six-months course in Pathology for the Navy has trained five officers up to the present time in laboratory procedures. All of them are carrying on laboratory work at the present time in places ranging from a near-by Naval hospital to the South Pacific. In addition, several Naval hospital corpsmen were given instruction under the V-12 program.

The Blood Bank, established last year, has grown beyond all expectations. It serves not only the Deaconess Hospital, but the New England Baptist Hospital, the Robert Breck Brigham Hospital, the Corey Hill Hospital, and the Massachusetts Women's Hospital. Its work in December of 1943 showed a 97 per cent increase over January of 1943. With the great difficulty of obtaining professional donors owing to transportation problems and the large number of the college and medical school groups (formerly professional blood donors) now in the armed services, it would have been impossible to have maintained the needed transfusions without the Blood Bank. In addition to caring for the transfusion needs of the patients of these hospitals, we have been able to establish an adequate reserve of frozen plasma to meet any major catastrophe.

The loss of the student internes as a result of the taking over of the medical schools by the Army and Navy would have been disastrous to us had it not been possible for the intravenous therapy nurses to take over the work which they have done. Through the willingness of this group to work at inconvenient times, we have been able to provide entire coverage for the needs of all the patients at any hour of the day and night.

In August, Dr. Harold B. Kenton, our Bacteriologist, under whose direction the Blood Bank had been established and developed, volunteered for duty with the Army for special work in Bacteriology. Dr. Charles W. Ordman of the Department of Bacteriology at the Harvard Medical School is giving this phase of our work his part-time attention. Dr. John N. Abbott is assisting in the Blood Bank.

Dr. Olive Gates was added to the staff as Consulting Pathologist.

Dr. William A. Meissner continued as Assistant Pathologist. Dr. Meissner holds a commission in the United States Naval Reserve, and the Navy Department has consented to leave him on duty here for some months to aid in the training of Naval Medical Officers. His duties have been heavy as the pathologist has been away much of the time.

Our usual program of residencies in the laboratory has been disorganized by the needs of the military services for trained medical men.

The personnel by working long hours has kept the work up to date. Miss Constance Sellman and the technicians in the Chemical Laboratory, Miss Dorothy Blanchard and her associates in the intravenous department, and Miss Marion Caverly and her associates in the Blood Bank have done a difficult job in fine fashion.

Dr. J. W. Goldner, appointed as Assistant Resident September 1, 1942, completed his appointment on July 1, 1943. Dr. Charles J. Lemmon and Dr. Robert P. Smith served as Assistant Residents for short periods of time. Dr. Theodore Ehrenreich, Littauer Fellow in Pathology, has been continuing his work. Dr. Joseph Selman was appointed as United States Public Health Trainee on February 1, 1943. Dr. Martin Wittenborg began an Assistant Residency on November 1, 1943.

The research project in the utilization of radioactive phosphorus in the treatment of leukemia and allied diseases, financed by a grant from the International Cancer Foundation, has been completed. The studies aided by the Anna Fuller Fund on the relationship of chronic gastritis to carcinoma of the stomach were also carried on, but on a very materially reduced scale owing to war-time necessity.

The statistical report of the laboratories follows: Autopsies 213; Bacteriological examinations 2,983; Basal metabolisms 1,234; Chemical examinations 145,834; Electrocardiograms 1,250; Surgical examinations 6,045; Total of 157,559.

SHIELDS WARREN,
Pathologist.

THE MOTIVE behind the growth of the Deaconess Hospital has been the instinct and desire to care for those sufferers who are not able to care for themselves. The need is greater today than it has ever been. Why not let skilled workers be the servants of your good will?

New England Deaconess Hospital

FRANCIS W. CAPPER, *Treasurer*

16 Deaconess Road, Boston

Enclosed find \$.....as my contribution
toward relieving the suffering of the poor.

Name.....

Address.....

.....

